

## MINUTES Council meeting Lisbon 15.06.16 and 17.06.2016

**Present:** Karl Otto Ellefsen (President), Adalberto Del Bo (Vice President), Koenraad Van Cleempoel (Treasurer), Ivan Cabrera i Fausto, Nur Çağlar, Manuel Couceiro da Costa, Dalibor Hlaváček, Johan Verbeke, Gunnar Parelius, Martin Chénot (invited guest), Johan De Walsche, Inge Lens (secretary), Emma Boelen (secretary).

**Excused:** Sally Stewart

### Proposed agenda 15<sup>th</sup> and 17<sup>th</sup> of June

Wednesday 15th 9 - 11.30

- Report (ko)
- Membership and economy (Koen)
- EAAE - reorganisation (Adalberto, Koen, Inge, ko)
- Delft 2016 (Susanne)
- New membership
- Other activities, Inspirelli

Friday 17th 14.30 - 17.00

- Web (Ivan and Dalibor)
- Education Academy (JdW)
- Research Academy (JV)
- GA Delft (Adalberto, ko)
- Elections 2017 (Adalberto)
- Workplan 2016 - 2017(ko)

### Council meeting Lisbon Wednesday 15.06.16

Minutes by Inge Lens

President Karl Otto Ellefsen welcomes the Council and introduces Martin Chénot (Bordeaux) and Emma Boelen (UHasselt). Manuel Couceiro da Costa gives an update on the conference. Around 180 papers will be presented; the conference counts approximately 200 registrations.

#### 1. Report

President Karl Otto Ellefsen has reflected on the future of the EAAE secretariat after the Glasgow Council meeting. The discussion that started in Glasgow will be continued during the current meeting.

## 2. Membership and economy

### Economy

Treasurer Koenraad Van Cleempoel shows the 2016 budget that was approved in Milano. An income of 101.888 euros was predicted. The out-going budget was estimated to be around 111.000. The EAAE conference in Delft was not included in this budget, but does not put pressure on the available budget. Money for the academies is available as well.

### Erasmus+

A large share of the available EAAE budget comes from the Erasmus+ project and is meant to be spent on dissemination. Spending this budget will not be a problem in 2016 (cf. dissemination at the Delft conference), yet it was a problem in 2015. The treasurer and secretary will look for a solution with Anne Marie Øveraas (Oslo School of Architecture) who takes care of the general administration of the project.

### Membership

On June 13<sup>th</sup> 2016, 86 schools have paid their membership fee (similar situation as in 2015). Membership is a challenge that might be attributed to:

- administrative issues: e.g., schools did not receive the invoice, invoices do not reach the right person etc..
- communication: so far, the Council has focused greatly on delivering content, yet the communication of this content requires further attention.

### New memberships

Three new full member school applications were approved by the Council (final approval by the GA in Delft):

- University of Montenegro, Faculty of Architecture (Montenegro)
- Gebze Technical University (GTU) (Turkey)
- Department of Architecture of the Faculty of Sciences and Technology, University of Coimbra (Portugal)

## 3. EAAE – ambitions & reorganization

### Ambitions

Treasurer Koenraad Van Cleempoel presents a future model/ambition for the EAAE economy:

- IN: membership fees – 80.000 € (based on 160 memberships).
- OUT: total 72.500 €

- General council costs 5000 €
- Secretariat 20.000 €
- Communication 20.000 €
- EAAE annual meeting: 7.500 €
- Support to thematic networks & academies 15.000 €
- Accountant: 5000 €

Comments:

- Important to be realistic with respect to the number of member schools taken into consideration. This model shows a long-term ambition, yet most likely implies a deficit for the next years. A more dynamic model covering long- and short-term ambitions may be more insightful. The treasurer is asked to include the more realistic prediction of 120 paying full member schools in the model.
- Even with less member schools, the deficit may be solved by raising the membership fee. This fee has been stable for several years – a change (e.g. to adapt the fee to inflation) might be discussed at the GA in 2017.

### Organization of EAAE

Treasurer Koenraad Van Cleempoel presents an updated proposal for a new EAAE organization. The proposal distinguishes between:

- an EAAE Board: delivers input to the agenda of the Council and ensures a wider representation
- the EAAE Council: ideally smaller and more flexible than the current Council
- the Academies
- and the Secretariat. In this model, the secretariat gets more tasks than it currently does

Comments:

- A (small) council should be responsible for the policies.
- The role of the EAAE board will be advisory and reflective (instead of making the decisions), hence a different name may be needed (advisory board).
- Does the EAAE need an advisory board at all? → Could an alternative be an institutionalized meeting of heads that is part of the yearly meeting?
- Advisory board can be small (e.g., 20 persons) and hence more flexible than the GA or meeting of heads
- Who should be involved in the board and what can we offer to the members of the advisory board? What will be the motivation for people/schools to be in the board and to spend time/money on this?

- External communication and advocacy itself should not be handled by the secretariat, yet the administration of it should.

Decision: The Council agrees to transfer certain duties to the secretariat in Hasselt. Arguments pro and con the advisory board are formulated. In case the idea of the advisory board is not accepted it might be a good idea to re-establish a meeting of heads.

### Secretariat

The Council agrees that the secretariat needs to be strengthened. One point of action is to transfer the responsibility for communication from Valencia to the secretariat in Hasselt (by January 2017). The Council stresses that it is important, however, that Hasselt University has the capacity to actually handle the communication. Emma Boelen, who joined the Council meeting, could play a role in this.

Two needs underlie the proposition to strengthen the secretariat:

- Necessity for content-management and a more agile communication strategy.
- Need for continuity.

Possible tasks of the secretariat:

- daily running
- membership
- treasury
- preparation of GA
- archive
- communication
- advocacy

Comments:

- If the academies are two main pillars of the EAAE, they might also need support from the secretariat.
- The secretariat could play a role in the organization of the yearly conference.
- One person in the secretariat should be the main contact and delegate the work.

Decision: Web-site management is transferred to Hasselt and the secretariat by 1.1.2017. A note about the proposed changes will be presented to the Council before the GA and at the GA.

#### 4. Bordeaux 2017 (Presentation by Martin Chénot)

Martin Chénot formally presents the candidacy of the School of Bordeaux to host the EAAE conference in 2017. All French schools support this candidacy. The presentation is attached to the minutes.

Possible topics/themes:

- Celebration of 40<sup>th</sup> anniversary of the EAAE.
- Make connection to Bordeaux (UNESCO heritage, contemporary urban projects and development, cultural landscapes,...)
- AGORA biennale (late in September)
- Theme? European schools of architecture facing global changes: world problems/local resources (what are the battle fronts in/for schools of architecture?)
- International context: inviting south developing countries/Africa?

Comments:

- The first European law on architecture started in France 40 years ago.
- The Council will need to create a programme around the anniversary. The proposed topics are very interesting – finding a focus and format will be the next challenge.
- Both the upcoming Delft conference and the current EAAE/ARCC conference in Lisbon have very clear topics. Possibilities for Bordeaux could be 'Heritage' or 'Europe in a global city'.

Action: Martin Chénot will be invited to the first Council meeting after the Delft conference.

#### 5. Website/communication

Ivan Cabrera has put great effort in building and maintaining the EAAE website. He has met with Dalibor Hlavácek in Valencia in May 2016 to discuss a strategy for the web and communication.

The following propositions are presented:

- Migration from communication/website from Valencia to Hasselt  
Transition period: initiate transfer after Delft → From January 2017 on, Hasselt University could be fully responsible.
- Newsletter  
A 5<sup>th</sup> issue has been released. Members respond to it positively.

- Website

The website needs an update (both in terms of content and layout). Dalibor prepared a proposal and suggested timeline.

Dalibor Hlaváček presents a brief overview of possible improvements to the website. His presentation is attached to the minutes.

Comments:

- Ivan Cabrera stresses that it is a serious investment, both in terms of money and in terms of time, to continue with this proposal. Hence, the Council needs to be sure that it is worth the effort.
- Inge Lens and Emma Boelen add that the secretariat experiences, among others, problems with the database and communication of invoices that could be solved if the renewed website could serve as a communication portal which, for instance, also contains the members database. Inge Lens stresses the importance of involving the secretariat in the design process of the new web portal to ensure that it maximally fits the needs of both the member schools and the EAAE itself (through an efficient functioning of the secretariat).
- Re-establishment of the EAAE guide should be a point of attention.
- Graphics are important → proposition to be presented at the GA
- Website is/should be a mirror of the organization: The EAAE need to produce content and needs a clear communication strategy.

Decision: The proposed changes require budget that was not approved at the GA in Milano. Nevertheless, the Council feels that the matter is too urgent to delay the process until the GA in Delft. Unless otherwise decided during the Council meeting on the 17<sup>th</sup> of June, the Council decides that Dalibor may start the process of development. The secretariat will help in the process.

Council meeting Lisbon (Friday 17.06.16)
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**Excused:** Sally Stewart, Dalibor Hlaváček, Inge Lens (secretary), Emma Boelen (secretary).

Minutes by Nur Çağlar

## 6. Education Academy

Johan de Walsche informed about the work in the Education Academy. Presentation is attached to the minutes.

The “Basecamp” for exchanging information is not functioning optimally.  
The EA has started the work on a charter.

The building of the EA follows a three year plan and is starting with workshops and conferences with small groups. BA/MA students should be involved in the activities and events.

EAcademy is by now integrated in the EAAE Website.

The group will meet in Delft in the coming conference. The expected date for a mini-conference in Amsterdam is end February 2017. EA will be part of the planning of the ACE/EAAE conference on the relationship between the profession and the schools in the first week of May 2017 – probably in Rome. Luciano Lazzari – the president of ACE – is heading the preparations for the conference.

## 7. The Lisbon Conference - EAAE/ARCC relations

Thanks to Manuel and Felipa for the success of the 2016 conference in Lisbon.  
The Council is impressed also with the world-wide attendance. It is interesting that so many Americans are attending with papers and the EAAE will try to push for a strong European attendance at the 2018 conference.

Decision: The EAAE will continue further collaboration with ARCC. Next conference in 2018 will be a global conference and will be held in the USA. The location is to be decided.

## 8. Delft 2016

Susanne Komossa introduces the website of eaae2016delft and gives information about the program and speakers of the conference.

Schools are asked to provide the conference with the profile of their faculty and students. A template is attached to the website and a poster will (automatically) be produced according to the given information. Posters will be exhibited during the conference.

Former presidents of the EAAE will be invited and will not pay the conference fee.  
Representatives of ACE, ACSA, ARCC will also be invited and will not pay the conference fee.  
The conference will cover hotel expenses but not travel costs.

Prof. Laura Lee sent a letter to president Karl Otto with cc to Nur. She asks to deliver the keynote entitled “The Future of Architecture Education in the USA and Europe”. Laura is currently consulting to a new school of architecture in Bologna, together with the well-known

Italian architect Mario Cucinella. She believes that the model they have created is quite visionary as it combines education, research and practice in a professional setting. Erasmus+ Wicked Problems meeting is in Delft on August 30th, Tuesday, from 13h00 to 17h00 with a dinner afterwards. The agenda should be worked out thoroughly before the meeting and should be open for everyone.

## 9. Web-Decisions

In the meeting the 15th of June the Council made the following decision:

*"The proposed changes require budget that was not approved at the GA in Milano. Nevertheless, the Council feels that the matter is too urgent to delay the process until the GA in Delft. Unless otherwise decided during the Council meeting on the 17<sup>th</sup> of June, the Council decides that Dalibor may start the process of development. The secretariat will help in the process."*

Decision: The Council sees no reason to go back on the decision made in the meeting on the 15th. Dalibor starts the work in Prague and will be provided with a budget of 15.000 Euro for the project.

- The Council underlines that eventual changes in budget must be discussed in the Council.
- The new website should satisfy the needs of EAAE Secretariat and the secretariat in Hasselt should be brought into the planning process.

## 10. Catalogue of schools

The EAAE guide of schools must be revised and this is seen as a part of the revision of the web. Dalibor will, together with the secretariat and the president, develop a revised structure for the guide.

## 11. "Inspirelli"

President Karl Otto Ellefsen gives brief information about the Inspirelli Awards Project for young architects and designers. The project is privately initiated and contested by some of our members. The Council decided not to involve the EAAE in the project.

## 12. ACE/EAAE conference Education/Profession

### 13.

ACE is planning a conference on the relationship between the profession and the schools in the first week of May in Rome. The EAAE supports the event and asks our members and especially the Academy of Education, to integrate the event in their plans. Attending is highly recommended.

## 14. European Medal

The Student prize “European Medal” was a success in 2015.

“European Architectural Medal for the Best Diploma Project.” gives 4 different prizes and the competition is organized by:

- "Ion Mincu" University of Architecture and Urbanism, Bucharest (UAUIM)
- European Association for Architectural Education (EAAE)
- Architects' Council of Europe (ACE)

EAAE has been invited to a meeting with EU Culture in Brussels (16th of June 2016) where ACE took part and The Mies foundation attended some discussions at the meeting. The Mies Foundation has initiated a prize for young talent that is very comparable to the European Medal:

The Mies van der Rohe Foundation gives biannually a European Union Prize for Contemporary Architecture. At each two yearly edition the jury selects two works. One that receives the European Union Prize for Contemporary Architecture in recognition of conceptual, technical and constructional qualities and the other that receives the emerging architect special mention. The jury also selects a set of finalist works to be included in both the award catalogue and exhibition. The prize for young talent is given the first time in 2016.

Anna Ramos is appointed as the new director of the Mies van der Rohe Foundation. She plans to develop a range of actions to make the general public more familiar with the Mies Award and this year the award ceremony and exhibition will take place at the Venice Biennale on August 28th 2016.

The European Medal is organized and will proceed according to plans in 2016.

From 2018 there are different alternatives:

- The European Medal merges with the prize for young talent
- The prizes alternate and are given biannually
- We proceed with two parallel prizes.

Both Ion Mincu university and ACE are involved in the discussion together with EAAE. The president will discuss the matter with the leadership of Ion Mincu at the Diploma Sessions in Bucharest in July this year.

## 15. Policy document

As being the representative organization of architectural education at European level, EAAE needs a clear policy documents. Advancing the architectural education standards is essential. Policy documents are also needed in support to launch a charter/manifesto. It is necessary to establish and constitute a coherent position. The president will start the work on a policy document to be presented (first draft) at the GA in Delft.

## 16. Research Academy (RA)

Johan Verbeke reports on the RA.

The first meeting/small conference will be in Prague in October.

The Council underlines that the Research Academy should be a more formalized group, also including younger people. The Council would like to include Deborah (Valencia) and Felipa (Lisbon) in the group and asks the respective schools to secure that they will be present in Delft.

The Research Academy should be integrated in the EAAE Website.

## 17. Agenda for GA Delft

- Presidents report
- Reports of the treasurer
- Reorganisation of EAAE administration
- Policy
- The Bordeaux event
- Information about elections 2017
- Elections 2016

There is one open place for a Council member originally offered to the French Schools.  
A new President and Vice-president will be elected in 2017.

According to the statutes of the EAAE the president should stay on in the Council. President Karl Otto Ellefsen would like to limit this to fulfilling the role of a mentor for one year.

Adalberto del Bo is kindly asked to be in charge and take care of the procedures of the elections (Head of the Election Committee)

## 18. Workplan and meetings

The Council was not able to agree on the future work-plan due to the fact that many members had left the meeting to head sessions in the Lisbon Conference. Karl Otto will mail a revised Workplan 2016-2017

Proposed Meetings:

- Bordeaux October
- Oslo February 2017
- Rome May 2017 (ACE/EAAE)
  
- RA in Prague in November
- EA in Amsterdam in February 2017

12th of July 2016  
Karl Otto Ellefsen  
President EAAE